

THE SECRETARY

AND

DIRECTOR, DEPARTMENT OF CULTURE

MINISTRY OF HOME AND CULTURAL AFFAIRS

(July 1, 2016 – June 30, 2017)

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Preamble

The Performance Agreement is entered into between the Secretary and the Director, Department of Culture, Ministry of Home and Cultural Affairs.

The objectives of this Performance Agreement are:

- a) To establish clarity and consensus about annual priorities for the Department consistent with the 11th Five Year Plan and other priorities of the Government;
- b) To make the Department fully responsible for driving implementation and delivering the results against the annual priorities;
- c) To provide an objective and fair basis for evaluating the Department's overall performance at the end of year;

The Performance Agreement represents an important accountability mechanism for inculcating a performance based culture at all levels of government.

NOW THEREFORE, the parties hereto agree as follows:

Section 1: Department's Vision, Mission and Objectives

Vision

To be a central agency for realization of a harmonious and progressive society through preservation, protection, development and promotion of the shared ideals & values and the unique cultural identity and its expressions.

Mission

- 1. Conserve, protect, develop and promote all tangible and intangible cultural heritage.
- 2. Support the continuity and development of significant cultural expressions.
- 3. Manage the diverse cultural resources and ensure their sustainable development.
- 4. Integrate cultural heritage into all areas of national development.
- 5. Support the promotion of research in culture.

Objectives

The following are the objectives of the Department:

- 1. To preserve and promote tangible cultural heritage;
- 2. To preserve and promote intangible cultural heritage;

Section 2: Objectives, Success Indicators & Target

| Objective | Weight | Action | Success Indicator | Unit | Weight | Excellent [100%] | Very Good [90%] | Good [80%] | Fair [70%] | Poor [60%] |
|-----------|--------|--|---|---------|--------|------------------|-----------------------|---------------|------------|------------|
| | 50 | Renovate and maintain heritage sites | Trashigang Dzong consolidated and the ancillary structures constructed | Percent | 6 | 20 | 18 | 16 | 14 | <14 |
| | | | Gasa Dzong consolidated and the ancillary structure constructed | Percent | 5.5 | 20 | 18 | 16 | 14 | <14 |
| | | | Physical progress of Phajoding Gonpa renovation | Percent | 3.5 | 25 | 20 | 15 | 10 | <10 |
| | | | Renovation of Wangdichoeling Palace carried out | Percent | 2.5 | 10 | 8 | 6 | 4 | 2 |
| | | | Physical progress of Tango Monastery | Percent | 1.5 | 20 | 15 | 12 | 10 | <10 |
| | | Supplementations | Physical progress of Chari Monastery | Percent | 1.5 | 10 | 8 | 6 | 5 | <5 |
| | | Physical progress of Drugyel Dzong | Percent | 2.5 | 15 | 12 | 10 | 8 | <8 | |
| | | Physical progress of Wangditse Monastery | Percent | 1.75 | 30 | 25 | 20 | 20 | 15 | |

| | Formulate policy and guidelines for protection of | Cultural Heritage bill endorsed by Parliament | Date | 2 | Dec 2016 (Winter session) | June 2017 (summer session) | Later | Ang (1918) | oop Tale |
|--|--|---|---------|-----|---------------------------------|----------------------------------|-------------------------|-------------------------|-------------------------|
| | heritage sites | Rules and regulations for Cultural Heritage sites formulated | Date | 1.1 | Dec, 2016 | Jan, 2017 | Feb, 2017 | March, 2017 | Later |
| | The Control of the Co | Number of dzongkhags where heritage buildings are inventorized and put in data base | Number | 2 | 20 | 18 | 16 | 14 | 10 |
| | | Dateline in which the general guidelines for rammed earth buildings are formulated (PHRD) | Date | 1 | May 2017 | June 2017 | Later than June 2017 | Later than June 2017 | Later than June 2017 |
| | | Number of times the international competition of cultural landscape workshop is held | Number | 0.5 | 1 | 0 | 0 | 0 | 0 |
| | Build new Dzongs | Construction of Sarpang Dzong initiated | Percent | 2.5 | 10 | 9 | 8 | 7 | 6 |
| | | Construction of Pemagatshel Dzong carried out | Percent | 5.5 | 40 | 30 | 20 | 10 | 8 |
| | | Reconstruction of Wangduephodrang Dzong carried out | | 8 | 20 | 15 | 10 | 8 | 5 |

| | Documentation, mapping and survey of Archaeology sites | | Date | 2.2 | May 2016 | June 2016 | July 2016 | Aug 2016 | Sept 2016 |
|----|--|--|--|---|--|--|--|--|---|
| | | Monograph on Drapham Dzong and Chubjekha Dzong published | Date | 0.5 | Dec 2016 | Jan 2017 | Feb 2017 | March 2017 | April 2017 |
| 35 | Conserve, restore and promote arts, objects and historical documents | Percentage in which the budget is used to purchased the rare art objects | Percent | 0.5 | 100% | 90% | 80% | 70% | 50% |
| | Numbers of Museum artifacts conserved and documented | Number | 1 | 50 | 45 | 40 | 35 | 30 | |
| | | Date line in which the stone slabbing to be constructed | Date | 0.5 | Feb 2017- April 2017 | Feb 2017- May 2017 | Feb 2017- June 2017 | Feb 2017- July 2017 | Feb 2017- Aug 2017 |
| | | Numbers of Museum brochures printed | Number | 1 | 50000 | 30000 | 20000 | 10000 | 0 |
| | | Dateline in which the 8th Colloquium is hosted | Date | 1 | Oct 2016 | Nov 216 | Dec 2016 | Jan 2017 | Feb 2017 |
| | Managaran da ped Managaran Code coda Managaran da ped Managaran da ped Managaran | Date in which the Editing of the past colloquium (Dzongkha) is completed | Date | 0.1 | Jan 2017 | March 2017 | April 2017 | May 2017 | June 2017 |
| | 35 | mapping and survey of Archaeology sites 35 Conserve, restore and promote arts, objects and historical | mapping and survey of Archaeology sites Solvent Sites Goenpa archaeological site documented Monograph on Drapham Dzong and Chubjekha Dzong published 35 Conserve, restore and promote arts, objects and historical documents Numbers of Museum artifacts conserved and documented Date line in which the stone slabbing to be constructed Numbers of Museum brochures printed Dateline in which the 8th Colloquium is hosted Date in which the Editing of the past colloquium (Dzongkha) is | mapping and survey of Archaeology sites Monograph on Drapham Dzong and Chubjekha Dzong published | mapping and survey of Archaeology sites Goenpa archaeological site documented | mapping and survey of Archaeology sites Goenpa archaeological site documented Monograph on Drapham Dzong and Chubjekha Dzong published 35 Conserve, restore and promote arts, objects and historical documents Numbers of Museum artifacts conserved and documented Date line in which the stone slabbing to be constructed Numbers of Museum brochures printed Dateline in which the 8th Colloquium is hosted Date in which the Editing of the past colloquium (Dzongkha) is May 2016 2.2 May 2016 Date 0.5 Dec 2016 Dec 2016 Doc 2016 Date 0.5 Feb 2017-April 2017 April 2017 Oct 2016 Date Date I Oct 2016 | mapping and survey of Archaeology sites Goenpa archaeological site documented Monograph on Drapham Dzong and Chubjekha Dzong published 35 Conserve, restore and promote arts, objects and historical documents Numbers of Museum artifacts conserved and documented Date line in which the stone slabbing to be constructed Number of Museum brochures printed Dateline in which the 8th Colloquium is hosted Date in which the Editing of the past colloquium (Dzongkha) is Goenpa archaeological site documented Date Date Date 1 50 45 Feb 2017- April 2017 Feb 2017- May 2017 March 2017 | mapping and survey of Archaeology sites Goenpa archaeological site documented | mapping and survey of Archaeology sites Goenpa archaeological site documented Monograph on Drapham Dzong and Chubjekha Dzong published Percentage in which the budget is used to purchased the rare art objects Numbers of Museum artifacts conserved and documented Date line in which the stone slabbing to be constructed Numbers of Museum brochures printed Numbers of Museum brochures printed Date in in which the 8th Colloquium is hosted Date in which the Editing of the past colloquium (Dzongkha) is O.5 Dec 2016 June 2017 June 2017 June 2017 Feb 2017 June 2017 May 2017 |

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| | | | Number of special exhibitions hosted on selected theme | Number | 1 | 1 | 0 | 0 | 0 | 0 |
|--|--|--|---|--------|-----|-----------|-------------------------|-------------------------|-------------------------|-------------------------|
| | | | Numbers of student attended the educational programs | Number | 0.2 | 1000 | 800 | 600 | 400 | 200 |
| | | Inventorize and document tangible and intangible cultural heritage | Literary heritage conserved and documented in dzongkhags | Number | 1.5 | 4 | 3 | 2 | 1 | 0 |
| | | | Cultural properties in lhakhangs documented | Number | 2 | 200 | 180 | 160 | 140 | 120 |
| | | | Nangtens documented in database | Number | 0.5 | 1000 | 900 | 800 | 700 | <700 |
| | | a construction for the construction | Cultural properties conserved | Number | 1.2 | 26 | 20 | 15 | 10 | 5 |
| | | | Dzongkhags from where caretakers are trained | Number | 1 | 3 | 2 | 1 | 0 | 0 |
| | | Facelifting of Museum Shop and Museum Cafeteria and printing of Brochures Minuseum Cafeteria facelifting of Printing of Printing of | Museum Shop and Museum cafeteria face lifted | Date | 0.5 | June 2017 | Later than June 2017 | Later than June 2017 | Later than June 2017 | Later than June 2017 |
| | | | Printing and distribution of museum brochures | Number | 1 | 8000 | 6000 | 5000 | 4000 | 3000 |

| | | Curriculum for Royal Institute for Performing Arts developed | Date | 0.9 | March ,2017 | April ,2017 | May ,2017 | June ,2017 | July,2017 |
|--|---|---|-----------|-----|------------------------------|------------------------------|-----------------------------|-----------------------------|-----------------------------|
| | Properties of Control | Folk songs/Mask Dance standardized | Date | 0.5 | August 2016-March 2017 | August 2016-April 2017 | August 2016- May 2017 | August 2016-June 2017 | August 2016-July 2017 |
| | Herricon Christon | Lozey and | Date | 7 2 | 11/01/07/18 | 200000 | 80 ff 28 () | gardi Sept | 212 |
| | Manus repole Suit | Tsangmo, Zhungdra and Boedra researched | Sinah bar | 0.5 | Aug 2016- March 2017 | Aug 2016- April2017 | Aug 2016- May2017 | Aug 2016- June 2017 | Aug 2016- July2017 |
| | | Establishment of RIPA. | Date | 0.5 | March ,2017 | April,2017 | May ,2017 | June ,2017 | July ,2017 |
| | Choeshey Larim | Number of books (क्रॅब.ज.वह्यायवे.जञ्ज) printed | Number | 0.5 | 3000 | 2500 | 2000 | 1500 | 1000 |
| | | Number of meeting for | Number | 1 | | | | | |
| | Protestation stati Protestation of Original Magnesia | Choedey Lhentshog, Chairman and Nuns conducted | | 0.5 | 4 | 3 | 2 | 1 | 0 |
| | | Number of times where Choeshey Larim to be conducted | Number | 1.5 | 10 | 9 | 8 | 7 | <7 |

| | | Number of accountants and secretaries of registered organizations trained | Number | 0.5 | 30 | 20 | 10 | 5 | <5 |
|--|--|--|---------|-----|-------------------|-------------------------|------------|------------|-------|
| | Preservation, Promotion & Conservation of | National design competition conducted | Date | 1 | April-May 2017 | April-June 2017 | Later | Later | Later |
| | Cultural Heritage(Traditiona Handicraft & Skill) | Establishment of Yarn Bank | Date | 2 | 11/01/2016 | 12/01/2016 | 01/01/2017 | 02/01/2017 | Later |
| | Handicraft & Skill) | The textile artifacts acquired | Percent | 1.5 | 100 | 90 | 80 | 70 | 60 |
| | | Educational tours to textile heritage is organized for students | Number | 0.1 | 8000 | 7500 | 7000 | 6500 | 6000 |
| | | Brochures on textile museum for visitors printed | Number | 0.4 | 10000 | 9000 | 8000 | 7000 | 6000 |
| | | Textile artifacts conserved | Number | 1 | 40 | 35 | 30 | 25 | 20 |
| | | Thematic exhibition conducted | Date | 1 | May-June 2017 | Later than June 2017 | Later | Later | Later |
| | Promotion of Driglam Namzha | Civil Servants trained in Driglam Namzha | Number | 1.5 | 500 | 450 | 400 | 350 | 300 |
| | | Driglam manual printed and distributed | Number | 0.5 | 500 | 450 | 400 | 350 | 300 |

| | | | Research on Driglam Namzha conducted | Number | 0.7 | 2 | 1 | 0 | 0 | 0 |
|--|--|---|---|----------|-----|-----|----|----|-----|----|
| | | Preservation, Conservation, documentation and Promotion of | International Archives Day and Library consortium | Number | 0.5 | 2 | | 1 | | 0 |
| | | Literary heritage | workshop conducted. | Sec. Dec | 0.5 | 3 | 2 | 1 | 0 | 0 |
| | | entreturent ercon eller contient eller die contient eller auch eller biogenant | Festivals title researched in one Dzongkhag | Number | 0.5 | 3 | 2 | 1 | 0 | 0 |
| | | Library website upgraded | Percent | 0.2 | 100 | 90 | 80 | 70 | <60 | |
| | | Literary heritage surveyed and documented in Dzongkhag. | Number | 0.5 | 2 | 1 | 0 | 0 | 0 | |
| | | | Archival documents preserved and conserved (acquisition and wood block | Number | 1 | 9 | 8 | 7 | 6 | 0 |
| | | and the second second | carving) | | | | | | | |
| | | gentler diseatify and contribution of | Percentage of budget utilized on books procurement | Percent | 0.2 | 100 | 90 | 80 | 70 | 60 |

| | | | Percentage of Library automation achieved | Percent | 1 | 100 | 90 | 80 | 70 | 60 |
|--|---|---|--|---------|---------|------------|------------|------------|------------|------------|
| | | | Cultural elements researched and documented | Number | 0.5 | 15 | 12 | 8 | 3 | < 3 |
| | | | Number of books published | Number | 2.5 | 5 | 4 | 3 | 2 | 1 |
| To prevent corruption | 2 | Implement action plan adopted after the conduct of Integrity Diagnostic test. | Percentage of Integrity Diagnostic Test. | Percent | 2 | 91-100 | 81-90 | 71-80 | 61-70 | <60 |
| effective and dir | Provide operational and direction services. | Keep the pool vehicles under running condition. | Percent | 2.5 | 100 | 90 | 80 | 70 | 60 | |
| | | Timeline by which monthly salary of employees are debited into individual accounts. | Days | 4.5 | 27 days | 28 days | 29 days | 30 days | >30 days | |
| | | Adequate stationary and equipment provided. | Percent | 3 | 70 | 60 | 50 | 40 | 30 | |
| To create a conducive environment for gender equality and child protection | 3 | Institutionalize integration of gender equality and child protection concerns | Timeline by which internal framework to address gender related issues faced by the employee within | Date | 1.5 | 31/05/2017 | 02/06/2017 | 15/06/2017 | 28/06/2017 | 30/06/2017 |

| the sector concerned is developed | | | | | | | |
|---|------|-----|------------|------------|------------|------------|------------|
| Timeline by which Childcare center (Creche) for the employees is provided | Date | 1.5 | 30/04/2017 | 15/05/2017 | 31/05/2017 | 15/06/2017 | 30/06/2017 |

Section 3: Trend values of success indicators

| Objective | Action | Success Indicator1 | Unit | Actual Values [FY 2013- 14] | Actual Values [FY 2014- 15] | Target Values [FY 2015- 16] | Projected Values [FY 2016-17] | Projected Values [FY 2017- 18] |
|---|--|--|--------|--------------------------------------|--------------------------------------|--------------------------------------|-------------------------------------|---|
| environment for equality and chil | Institutionalize integration of gender equality and child protection concerns | Timeline by which Childcare center (Creche) for the employees is provided | Date | - | - | | 04/30/2017 | - |
| | | Timeline by which internal framework to address gender related issues faced by the employee within the sector concerned is developed | Date | - | - | - | 07/04/2017 | - |
| To preserve and promote intangible cultural heritage; | Choeshey Larim | Number of accountants and secretaries of registered organizations trained | Number | - | _ | 94 | 130 | 160 |
| | | Number of books (ৰ্ছমা | Number | - | - | 4000 | 7000 | - |
| | | Number of meeting for Choedey Lhentshog, Chairman and Nuns conducted | Number | 4 | 8 | 12 | 16 | 20 |

| Chapter with legal and the benefits of the common techniques and the common techniques and the common techniques and the common techniques are also as the common techniques and the common techniques are also as | Number of times where Choeshey Larim to be conducted | Number | - | 11 | 43 | 53 | - |
|--|--|---|---|---|---|---|--|
| Conserve, restore and promote arts, objects and historical documents | Date in which the Editing of the past colloquium (Dzongkha) is completed | Date | _ | - | - | Jan 2017 | - |
| National Control of the Control of t | Date line in which the stone slabbing to be constructed | Date | _ |) <u>-</u> 10 | 72 | June 2017 | 2 <u>-</u> 2 |
| | Dateline in which the 8th Colloquium is hosted | Date | 3.91 | - | 4 <u>3</u> 0 | Dec 2016 | _ |
| | Number of special exhibitions hosted on selected theme | Number | 1 | 2 | 3 | 4 | 5 |
| | Numbers of Museum artifacts conserved and documented | Number | - | - | 25 | 75 | 175 |
| The state of the s | Numbers of Museum brochures printed | Number | - | - | 30000 | 80000 | 150000 |
| Conscious spile out to My Assessment land Conscious | Numbers of student attended the educational programs | Number | | | 1000 | 2000 | 4500 |
| | Percentage in which the budget is used to purchased the rare art objects | Percent | 100 | 200 | 300 | 400 | 500 |
| | promote arts, objects and historical | where Choeshey Larim to be conducted Conserve,restore and promote arts, objects and historical documents Date in which the Editing of the past colloquium (Dzongkha) is completed Date line in which the stone slabbing to be constructed Dateline in which the 8th Colloquium is hosted Number of special exhibitions hosted on selected theme Numbers of Museum artifacts conserved and documented Numbers of Museum brochures printed Numbers of student attended the educational programs Percentage in which the budget is used to purchased the rare | where Choeshey Larim to be conducted Conserve,restore and promote arts, objects and historical documents Date in which the Editing of the past colloquium (Dzongkha) is completed Date line in which the stone slabbing to be constructed Dateline in which the 8th Colloquium is hosted Number of special exhibitions hosted on selected theme Numbers of Museum artifacts conserved and documented Numbers of Museum brochures printed Numbers of student attended the educational programs Percentage in which the budget is used to purchased the rare | where Choeshey Larim to be conducted Conserve, restore and promote arts, objects and historical documents Date in which the Editing of the past colloquium (Dzongkha) is completed Date line in which the stone slabbing to be constructed Dateline in which the 8th Colloquium is hosted Number of special exhibitions hosted on selected theme Numbers of Museum artifacts conserved and documented Numbers of Museum brochures printed Number Number Number Number Percent Percent Percent Percent Percent Percent Percent | where Choeshey. Larim to be conducted Conserve, restore and promote arts, objects and historical documents Date in which the Editing of the past colloquium (Dzongkha) is completed Date line in which the stone slabbing to be constructed Dateline in which the 8th Colloquium is hosted Number of special exhibitions hosted on selected theme Numbers of Museum artifacts conserved and documented Numbers of Museum brochures printed Numbers of student attended the educational programs Percentage in which the budget is used to purchased the rare | where Choeshey Larim to be conducted Conserve, restore and promote arts, objects and historical documents Date in which the Editing of the past colloquium (Dzongkha) is completed Date line in which the stone slabbing to be constructed Dateline in which the 8th Colloquium is hosted Number of special exhibitions hosted on selected theme Numbers of Museum artifacts conserved and documented Numbers of Museum brochures printed Number of student attended the educational programs Percentage in which the budget is used to purchased the rare | where Choeshey, Larim to be conducted Conserve, restore and promote arts, objects and historical documents Date in which the Editing of the past colloquium (Dzongkha) is completed Date line in which the stone slabbing to be constructed Date line in which the 8th Colloquium is hosted Number of special exhibitions hosted on selected theme Numbers of Museum artifacts conserved and documented Numbers of Museum brochures printed Numbers of student attended the educational programs Percentage in which the budget is used to purchased the rare |

| Shop and Museum Cafeteria and printing | Museum Shop and Museum cafeteria face lifted | Date | - | - | Jun 2016 | Jun 2017 | - |
|---|---|---|---|---|--|--|--|
| of Brochures | Printing and distribution of museum brochures | Number | - | - | 8000 | 16000 | - |
| Inventorize and document tangible and intangible cultural | Dzongkhags from where caretakers are trained | Number | (-) | - | 3 | 6 | 9 |
| heritage | Cultural properties conserved | Number | 114 | 179 | 205 | 230 | 255 |
| | Cultural properties in lhakhangs documented | Number | 200 | 400 | 686 | 886 | |
| | Literary heritage conserved and documented in dzongkhags | Number | - | 13 | 16 | 20 | |
| | Nangtens documented in database | Number | - | - | 3333 | 6666 | 10000 |
| preserved and | Establishment of RIPA | Date | - | - | - | February,2017 | - |
| promoted | Lozey and Tsangmo, Zhungdra and Boedra researched | Date | | | 360 | 540 | |
| | | | - | 0 | 300 | 340 | ē |
| | Shop and Museum Cafeteria and printing of Brochures Inventorize and document tangible and intangible cultural heritage Performing Arts, Social Practice, Tshechus and Festivals | Cafeteria and printing of Brochures Inventorize and document tangible and intangible cultural heritage Cultural properties conserved Cultural properties in lhakhangs documented Literary heritage conserved and documented in dzongkhags Nangtens documented in database Performing Arts, Social Practice, Tshechus and Festivals preserved and promoted Lozey and Tsangmo, Zhungdra and Boedra | Shop and Museum Cafeteria and printing of Brochures Inventorize and document tangible and intangible cultural heritage Dzongkhags from where caretakers are trained Cultural properties conserved Cultural properties in lhakhangs documented Literary heritage conserved and documented in dzongkhags Nangtens documented in database Performing Arts, Social Practice, Tshechus and Festivals preserved and promoted Museum cafeteria face lifted Printing and distribution of museum brochures Number Number Number Number Number Date Establishment of RIPA Lozey and Tsangmo, Zhungdra and Boedra Date | Shop and Museum Cafeteria and printing of Brochures Museum cafeteria face lifted Printing and distribution of museum brochures Inventorize and document tangible and intangible cultural heritage Dzongkhags from where caretakers are trained Cultural properties conserved Cultural properties in lhakhangs documented Literary heritage conserved and documented in dzongkhags Nangtens documented in database Performing Arts, Social Practice, Tshechus and Festivals preserved and promoted Lozey and Tsangmo, Zhungdra and Boedra Mumber - Number - Number - Number - Date - Date - Lozey and Tsangmo, Zhungdra and Boedra | Shop and Museum Cafeteria and printing of Brochures Museum cafeteria face lifted Printing and distribution of museum brochures Inventorize and document tangible and intangible cultural heritage Dzongkhags from where caretakers are trained Cultural properties conserved Cultural properties in lhakhangs documented Literary heritage conserved and documented in dzongkhags Nangtens documented in database Performing Arts, Social Practice, Tshechus and Festivals preserved and promoted Museum cafeteria face lifted Number Number Number Number - 13 Number - 13 Lozey and Tsangmo, Zhungdra and Boedra | Shop and Museum Cafeteria and printing of Brochures Drinting and distribution of museum brochures | Shop and Museum Cafeteria face lifted of Brochures Printing and distribution of museum brochures Inventorize and document tangible and intangible cultural heritage Cultural properties conserved Cultural properties in lhakhangs documented Literary heritage conserved and documented in database Performing Arts, Social Practice, Tshechus and Festivals preserved and promoted Lozey and Tsangmo, Zhungdra and Boedra rerespended in the street in face lifted in distribution of museum brochures Number 8000 16000 16000 Number 3 6 Cultural properties in Number 3 3 6 Cultural properties in Number 13 16 20 200 400 686 886 886 200 400 686 866 886 200 400 686 866 886 200 400 686 866 886 200 400 686 876 200 400 686 886 20 |

| | | Curriculum for Royal Institute for Performing Arts developed | Date | - | - | - | March ,2017 | - |
|-------------------------------------|--|---|---------|-----|-----|------|-------------|------------|
| | | Folk songs/Mask Dance standardized | Date | - | - | 10 | 17 | 35 |
| Preserv Conser docum Promo | Preservation and Promotion of Driglam Namzha | Civil Servants trained in Driglam Namzha | Number | 344 | 744 | 1244 | 1744 | 2244 |
| | | Driglam manual printed and distributed | Number | 500 | 800 | 1800 | 2300 | 2800 |
| | | Research on Driglam Namzha conducted | Number | 0 | 1 | 0 | 3 | 4 |
| | Preservation, Conservation, documentation and Promotion of Literary heritage | Archival documents preserved and conserved (acquisition and wood block carving) | Number | 11 | 15 | 19 | 28 | 33 |
| | | Library website upgraded | Percent | - | - | - | 100 | - |
| | | Cultural elements researched and documented | Number | - | - | 30 | 40 | - |
| | | Literary heritage surveyed and documented in Dzongkhag | Number | 3 | 6 | 9 | 11 | 12 |
| | | Festivals researched in one Dzongkhag | Number | - | 0 | 0 | 3 | 0 |
| | | Number of books published | Number | 3 | 9 | 11 | 16 | epst strik |

| Complete or the control of | Alpha kas Success | Festivals researched in one Dzongkhag | Number | - | 0 | 0 | 3 | 0 |
|----------------------------|--|--|---------|----------------------|----------------------|------------|-------------------|------------|
| | | Number of books published | Number | 3 | 9 | 11 | 16 | |
| | | International Archives Day and Library consortium workshop conducted. | Number | - | - | 1 | 4 | - |
| | | Percentage of budget utilized on books procurement | Percent | - | - | J | 100 | Ē |
| | | Percentage of Library automation achieved | Percent | - | - | - | 100 | - |
| | Preservation, Promotion & Conservation of Cultural | Brochures on textile museum for visitors printed | Number | 5000 | 15000 | 25000 | 35000 | 45000 |
| | Heritage(Traditional Handicraft & Skill) | Educational tours to textile heritage is organized for students | Number | - | - | 7500 | 15500 | - |
| | Decade of collection | The textile artifacts acquired | Percent | 100 | 200 | 300 | 400 | 500 |
| | Control of the contro | Establishment of Yarn Bank | Date | - | - | - | 01/11/2016 | - |
| | | National design competition conducted | Date | March- April 2014 | March- April 2015 | April 2016 | April-May 2017 | April 2018 |
| | | Textile artifacts conserved | Number | 25 | 55 | 85 | 125 | - |
| | | Thematic exhibition conducted | Date | May-June 2014 | June 2015 | June 2016 | May-June 2017 | June 2018 |

| Document mapping a Archaeolo | Build new Dzongs | Construction of Pemagatshel Dzong carried out | Percent | - | - | 20 | 35 | 55 |
|------------------------------|--|--|---------|---|---|----------|---------------|--------|
| | | Construction of Sarpang Dzong initiated | Percent | 1 | - | 5 | 10 | 20 |
| | | Reconstruction of Wangduephodrang Dzong carried out | Percent | - | - | 20 | 40 | 60 |
| | Documentation, mapping and survey of Archaeology sites | Monograph on Drapham Dzong and Chubjekha Dzong published | Date | - | - | - | Dec 2016 | - |
| | | The Do-choetey Goenpa archaeological site documented | Date | - | - | May 2016 | - | - - |
| | Formulate policy and guidelines for protection of heritage sites | Cultural Heritage bill endorsed by Parliament | Date | - | - | - | December 2017 | - |
| | | Dateline in which the general guidelines for rammed earth buildings are formulated(PHRD) | Date | - | - | - | May 2017 | 300 |

| | Number of dzongkhags where heritage buildings are inventorized and put in data base | Number | - | - | - 18 - | 20 | - 164 - |
|--------------------------------------|--|---------|---|---|-----------|----------|------------|
| | Number of times the international competition of cultural landscape workshop is held | Number | - | 1 | 2 | 3 | - |
| | Rules and regulations for Cultural Heritage sites formulated | Date | - | - | - | Dec 2016 | - |
| Renovate and maintain heritage sites | Renovation of Wangdichoeling Palace carried out | Percent | - | - | - | 20 | 40 |
| | Gasa Dzong consolidated and the ancillary structure constructed | Percent | - | - | 20 | 40 | 100 |
| | Phajoding lhakhang and Tshamkhang consolidated, ancillary structures constructed and the ropeway for transportation of materials on site installed | Percent | - | - | 40 | 65 | 100 |

| | | Trashigang Dzong consolidated and the ancillary structures constructed | Percent | - | - | 20 | 40 | 100 |
|--|--|--|---------|---|---|----------|---------|---------|
| | result in the start territor | Chari Drupdey Formula Consolidated | Percent | - | - | <u>-</u> | 10 | 30 |
| padecrateing each | Ten. | The Tango Monastery restored | Percent | - | - | 30 | 50 | 70 |
| | | Wangditse Goenpa restored | Percent | | | 40 | 50 | 100 |
| To prevent corruption | Implement action plan adopted after the conduct of Integrity Diagnostic test. | Percentage of Integrity Diagnostic Test. | Percent | 0 | 0 | 0 | 91-100 | 91-100 |
| To provide effective and efficient operational and direction services. | Provide operational and direction services. | Adequate stationary and equipment provided. | Percent | 0 | 0 | | 70 | 80 |
| | Tail No articles | Keep the pool vehicles under running condition. | Percent | 0 | 0 | 0 | 100 | 100 |
| | | Timeline by which monthly salary of employees deposited. | Days | 0 | 0 | 0 | 27 days | 27 days |

Section 4: Definition of Success Indicators

| Success Indicator | Description | Data Collection Methodology | Data Collection Frequency | Data Source |
|--|---|--|---------------------------------|---------------------------|
| Keep the pool vehicles under running condition. | The pool vehicles is in running conditions. | Vehicles record maintained by AFD, DoC | Annually | AFD, DoC |
| Timeline by which monthly salary of employees are debited into individual accounts. | Efficient disbursement of monthly salary of employees. | Record maintained by Finance Division. | Annually | AFD, DoC |
| Adequate stationary and equipment provided. | To provide adequate stationary and equipment to staff for efficient delivery of services. | Record maintained by Procurement Division. | Annually | Procurement Division, DoC |
| Number of dzongkhags where heritage buildings are inventorized and put in data base | Collection of information including historical accounts of the traditional structure. Assessment ,inventory and database of all heritage buildings(all temple and dzongs) | Field | Quarterly | DCHS |

| Dateline in which the general guidelines for rammed earth buildings are formulated(PHRD) | Study of typology of rammed earth building in 4 regions of the country. - Development of general guidelines for new construction of rammed earth buildings and strengthening of existing rammed earth buildings. -Build capacity of Bhutanese engineers throung trainings on vulnerability assessment and implementation of general guidelines. Project a way forward for undertaking long term measures on testing the performance level of traditional rammed earth building | Field and office | Quarterly | DCHS |
|---|---|------------------|-----------|------|
| Number of times the international competition of cultural landscape workshop is held | Conducting workshop in Paro valley where national and internationals participants will attend. | Field and office | Annually | DCHS |
| Percentage in which the site development and construction of security wall around the National Conservation Laboratory is completed | After completion of the national conservation laboratory, there is a need to carry out site development and security wall | Field | Annually | DCHS |
| Cultural Heritage bill endorsed by Parliament | Cultural Heritage bill is endrosed by Parliament | Office | Monthly | DCHS |

| Rules and regulations for Cultural Heritage sites formulated | Rules and regulations for Cultural Heritage sites is formulated | Office | Monthly | DCHS |
|---|--|--|---------|------|
| Trashigang Dzong consolidated and the ancillary structures constructed | To initiate conservation of old Dzongs in the light of preserving our culture | Quarter progress report as per the work plan | Monthly | DCHS |
| Gasa Dzong consolidated and the ancillary structure constructed | To initiate conservation of old Dzongs in the light of preserving our culture | Quarter progress report as per the work plan | Monthly | DCHS |
| Phajoding lhakhang and Tshamkhang consolidated, ancillary structures constructed and the ropeway for transportation of materials on site installed | To initiate conservation of old Dzongs in the light of preserving our culture | Quarter progress report as per the work plan | Monthly | DCHS |
| Renovation of Wangdichoeling Palace carried out | To initiate conservation of old Dzongs in the light of preserving our culture | Quarter progress report as per the work plan | Monthly | DCHS |
| Construction of Sarpang Dzong initiated | Mobilization of workers on site and materials - Project extablishment (construction of workshed, workers camp, project office, staff quarters) | Quarter progress report as per the work plan | Monthly | DCHS |
| Construction of Pemagatshel Dzong carried out | construction of Utse and rabdey block | Quarter progress report as per the work plan | Monthly | DCHS |

| Reconstruction of Wangduephodrang Dzong carried out | construction of Utse and 1st courtyard | Quarter progress report as per the work plan | Monthly | DCHS |
|--|--|--|------------|-----------------|
| The Do-choetey Goenpa archaeological site documented | Chigant for historical mention department in the control of the children of of the chil | On Site | Annually | DCHS |
| Monograph on Drapham Dzong and Chubjekha Dzong published | Bankalise for their sections of two in the hope sections of the section of the se | On Site | Annually | DCHS |
| The Tango Monastery restored | To initiate conservation of old Dzongs in the light of preserving our culture | Quarter progress report as per the work plan | Monthly | DCHS |
| Wangditse Goenpa restored | To initiate conservation of old Dzongs in the light of preserving our culture | Quarter progress report as per the work plan | Monthly | DCHS |
| Chari Drupdey consolidated | To initiate conservation of old Dzongs in the light of preserving our culture | Quarter progress report as per the work plan | Monthly | DCHS |
| Civil Servants trained in Driglam Namzha | To Conduct Driglam Namzha Training to the Civil Servants under the ministries, Dzongkhags, Gewogs, Schools and other Agencies. | Field | Annually | Driglam Section |
| Driglam manual printed and distributed | printing of Driglam manual to be distributed during the training | Field and office | Biannually | Driglam Section |
| Research on Driglam Namzha conducted | Research on Zhudrel and Patangs | Field | Biannually | Driglam Section |
| The National Cultural Officers Conference conducted | National Culture Conference to be conducted | Field | Annually | Driglam Section |

| Thematic exhibition conducted | Organize a thematic exhibition | Museum and field | Annually | Curatorial Section, Textile Musuem |
|--|--|---|------------|---|
| National design competition conducted | Organize national design competion | Field | Annually | Administration Section, Textile Museum |
| Establishment of Yarn Bank | The establishment of yarn bank at Textle Musuem for easy access of yarn to the local weavers. | Physical verification at the Textile Musuem | Annually | Curatorial Section/Conservation Section, Textile Museum |
| The textile artifacts acquired | Purchase artifacts for the museum | Private collectors | Annually | Administration Section, Textile Museum |
| Educational tours to textile heritage is organized for students | educational tours on textile heritage | Museum | Biannually | Curatorial Section, Textile Musuem |
| Brochures on textile museum for visitors printed | Brochures printed for visitors | Museum | Annually | Curatorial Section, Textile Musuem |
| Textile artifacts conserved | Conservation of textile artifacts | Conservation lab | Biannually | Conservation Section, Textile Museum |
| Festivals title researched in one Dzongkhag | To research on festivals title in one dzongkhag. | Record with Research and Media Unit | Annually | NLB |
| Dzongkhags surveyed and documented for literary heritage | Documentation survey of religious text in 1 Dzongkhag and Archival survey in 1 dzongkhag | Field Visit | Annually | Library & Archives divisions, NLAB |
| Archival documents preserved and conserved (acquisition and wood block carving) | Preservation and conservation of archival documents | Magazin | Annually | Archives Divisions, NLAB |
| Percentage of budget utilized on books procurement | To procure library books | | Annually | Library Division, NLAB |

| Percentage of Library automation achieved | Installation of Library management system (koha) | Succession 1 | Annually | Library Division, NLAB |
|--|--|------------------|----------|---|
| Cultural elements researched and documented | Research and document the cultural elements in Cultural Heritage Research Database. | Field Visit | Annually | Research Division, NLAB |
| Library website upgraded | Upgradation of library website | | Annually | NLAB |
| Editing equipment procured | Procurement of editing equipments | | Annually | Research Division, NLAB |
| Number of special exhibitions hosted on selected theme | To preserve and promote tangible culture through exhibition | As per work plan | Annually | Curatorial Section,NMB,Paro |
| Number of books published | Publication of two volumes of 'Jam 'bum and National Bibliography by Library division & Bumthang festival, Biography of Terton Nawang Drakpa by Research division. | Publicant son | Annually | |
| Numbers of workshops on preservation / conservation, International Archives Day and Library consortium workshop conducted. | Training and awareness program for record holders on preservation and conservation at basic level and annual Library association symposium. Also mark the International Archives Day | Field visit | Annually | |
| Numbers of Museum brochures printed | Brochures for visitors | Museum | Annually | Curatorial Section, National Museum, Paro |
| Dateline in which the 8th Colloquium is hosted | One of the regular activities of the National Museum is dissemination of information on our tangible and intangible culture, which is done through exhibition of rare objects and hosting of colloquiums | Museum | Annually | Curator section/Administrative,National Museum,Paro |

| Date in which the Editing of the past colloquium (Dzongkha) is completed | Editing of the past colloquium (Dzongkha) | Museum | Annually | Research Section, National Museum, Paro | |
|---|--|---|--|---|--|
| Percentage in which the budget is used to purchased the rare art objects | Purchase of rare art objects for Musuem | Curatorial Section/Administration Office,National MUseum,Paro | Annually | National Museum,Paro | |
| Numbers of student attended the educational programs | the educational | | Biannually | Curator section | |
| Numbers of Museum Conserve the artifacts from Museum collections | | Museum collections | Daily | Conservation Section, National Musuem,Paro | |
| Cultural properties in lhakhangs documented | | | Monthly Record Section,DCP | | |
| Nangtens documented in database | Input of 3333 nangtens with photographs in the Database | Field visit and office | Annually | Record Section | |
| Cultural properties conserved | conservation of 1 wall painting,13 thangkas and 12 sculptures | Field visit and lab | Annually | Conservation Lab,DCP | |
| Literary heritage conserved and documented in dzongkhags | terary heritage Research and publication on Scared Neyigs of Gasa, Punakha, Wangduephodrang and Thimphu Dzongkhags | | sit and work in or publication Annually Research Section,D | | |
| Dzongkhags from where caretakers are trained | nere caretakers are | | Annually | Record Section,DCP | |
| Museum Shop and Museum cafeteria facelifted | To black top the approach road to Ta-Dzong | Field visit | Biannually | Adm. section, RHM, Trongsa | |

| Printing and distribution f museum brochures To educate the visitors about the antique collections | | Accepted to a feet with. | Biannually | Adm. section & Curatorial Section, RHM | |
|---|--|---|-------------|---|--|
| Folk songs/Mask Dance standardized | Standarization of 7 Folk songs/Mask Dance | Field trips Biannua | | Program Section,RAPA | |
| Lozey and Tsangmo, Zhungdra and Boedra researched | Research on Lozey(60) and Tsangmo(70), Zhungdra(15)and Boedra(35) | Field study Biannually | | Research Section,RAPA | |
| | In croses to trade, make a standard read to | Benezue | -ketstaalig | figure congresses & values. | |
| Land Acquisition for RIPA completed Land acquisition to set up the Royal Institute of Performing Arts | | Field study | Weekly | Administration Section, RAPA | |
| Curriculum for Royal Institute for Performing Arts developed | for Performing | | Daily | Research Section, RAPA | |
| Construction of Boy's Dormitory completed | Construction of boy's dormitory | Field study | Biannually | Administration Section, RAPA | |
| Number of accountants and secretaries of registered organizations trained Such trainings are required as the auditing of Ros shall be carried out by RAA | | Requisition put up by the Ros and field visit | Annually | Choeday Lhentshog | |
| Number of books (ৰ্হুৰান্ত্ৰ এছ্ৰৰান্ত্ৰীন্ত্ৰয়) printed | Printing of Choe Lu Jugpai Lam books | Requisition put up by the Ros and field visit | Annually | Choeday Lhengtsho | |

| Choedey Lhentshog, Chairman meeting once a year and Nuns | | As per the CRO act/ Manuals and when required | Annually | Choeday Lhengtsho | |
|--|---|---|----------|--|--|
| Number of times where Choeshey Larim to be conducted | In order to protect, preserve and further promote the state religion of our country | on-site | Annually | Choeday Lhengtsho | |
| Date line in which the stone slab to be constructed | In order to make the ta-dzong and its surrounding look traditionally authentic and appealing, we intend to lay stone slabs near entrances of the Ta-dzong and the exhibition hall cum administrative building in the coming fiscal year 2016-2017 | Museum | Annually | Administration Section, National Museum,Paro | |
| Timeline by which Childcare center (Creche) for the employees is provided | This includes setting up of childcare centers in their respective offices (or centrally located centers where there are many offices together). | Physical verification or Gender Monitoring System | Annually | Agency data/record and reports by Gender (GFP) and Child focal points of the different sectors. | |
| Timeline by which internal framework to address gender related issues faced by the employee within the sector concerned is developed | This includes setting up childcare centers in their respective offices (or centrally located centers where there are many offices together). | Physical verification or Gender Monitoring System | Annually | Agency data/record and reports by Gender (GFP) and Child focal points of the different sectors | |
| Percentage of Integrity Diagnostic Test. | To track implementation of Integrity Diagnostic Test recommendations | Regular reporting by ACC focal in the Ministry | Annually | Administrative Records | |

Section 5: Requirements from other Departments & Secretariat Divisions

| Organisation Name | Relevant Success Indicator | Requirement from the Organisation | Justification for the Requirement | Requirement detail | Impact (If Not Met) |
|---------------------|--|---|---|--|--|
| SECRETARIAT | Numbers of student attended the educational programs | Ministry of Education: To send students for museum visits | Study trips | Students | Target not met |
| SECRETARIAT | Number of accountants and secretaries of registered organizations trained | RAA,Finance, RAC | -Allocation of adequate funds and timely release of funds & approvals of tax exemption on import of religious items by ROs -Auditing of registered Ros | adequate funds and timely release of funds & approvals | Target may not be fully achieved |
| ROYAL BHUTAN POLICE | Dzongkhags from where caretakers are trained | Dratshang, Dzongkhags | Giving training to caretakers | Release of caretakers to attend the workshop | Targets will not be met |
| SECRETARIAT | Dzongkhags from where caretakers are trained | Dratshang, Dzongkhags | Giving training to caretakers | Release of caretakers to attend the workshop | Targets will not be met |
| SECRETARIAT | Civil Servants trained in Driglam Namzha | All Ministries | To release civil servants to attend the workshop | To attend the workshop | Target not met |

| SECRETARIAT | Curriculum for Royal Institute for Performing Arts developed | Advice, supervision, committee approval, budget approval and final execution of curriculum development by concerned private firms. | RAPA has no capacity to develop curriculum for RIPA. | MoHCA - 10%, DoC - 10%, Consultancy firms - 70%, RAPA - 10% | The Government shall be approached. |
|-------------|--|--|--|---|---|
| SECRETARIAT | Land Acquisition for RIPA completed | Advice, supervision, committee approval, Land allocation & registrarion and financial transiction. | the interdependance of the orignizations | MoHCA - 10%, DoC - 20%, NLC - 40%, RAPA - 30% | The Government shall be approached. |
| SECRETARIAT | Construction of Boy's Dormitory completed | Advice, supervision, committee approval, budget approval and execution of construction | for the construction of boys' dormitory, RAPA is dependent on the highlighted orgs. | DoC - 10%, RAPA -10% and NHDCL - 80% | The Government shall be approached. |
| SECRETARIAT | Trashigang Dzong consolidated and the ancillary structures constructed | GNHC, MoF for all the Dzong conservation projects (Gasa, Trashigang, Wangdue, Pemagatshel, Phajoding) | Ensure timely release of fund from the donors Delay in fund release has been the major issue when it comes to the Dzong renovation and construction projects | Fund released | "All the Dzong projects are time bound and delay in fund release would result in delay in deliverance of the project, and a times compromising the quality to cope up with the time for completion" |

| SECRETARIAT | Construction of Sarpang Dzong initiated | GNHC, MoF for Sarpang and Pemagatshel Dzong Construction project for RCSC:Recruitment of technical professional (Architects and engineers) | "The existing strength of engineers and architects in the Department is not able to cope with large number of renovation and construction works that are in pipeline. Therefore, considering the scale and nature of nationally important projects, such as Dzong Projects in the 11th FYP, | Project | Lack of Engineers and Architects will hamper the quality and timely diliverance of the projects. |
|---------------|--|---|---|---------------|--|
| KSP NE PARINT | Filtrange in a province of and decomposition for Europeys the Lague | Total indicates | requirement of dedicated engineers and architects has become so important. | | Tuper at rad |
| SEK RUTANIAT | Philipper on decomposing and the second and course date to the second | | Further, it is important to have regular rather than contract engineers and | Cone reliance | Yangka Si rece |
| | September to a tracky, a september of the september of th | | architects to build professionalism in the field of conservation of traditional buildings in Bhutan. " | Parpi resease | |
| | | | Transfer about the Control one plan collage portion from Clove habe | | |

| SECRETARIAT | Cultural Heritage bill endorsed by Parliament | Parliament: Inclusion of the Bill in the Agenda of the Parliament as soon as it gets through the Cabinet | Heritage sites are increasingly demolished and rebuilt, replacing historic fabric and distinctive architectural style. Thus, it has been the priority to in act the Bill as early as possible to protect our heritage sites from further degradation. | Follow up by the MoHCA | Target will not be met |
|--------------------------------------|--|--|---|------------------------|------------------------|
| SECRETARIAT | Dzongkhags surveyed and documented for literary heritage | Finance for all indicators | Allocation of adequate funds and timely release of funds | To undertake work | Target not met |
| SECRETARIAT | Number of dzongkhags where heritage buildings are inventorized and put in data base | AFD | Timely release of funds | Fund release | Target not met |
| DEPARTMENT OF DISASTER MANAGEMENT | Dateline in which the general guidelines for rammed earth buildings are formulated(PHRD) | GNHC | Timely release of funds and also collaboration from DDM team | Fund release | Target not met |
| SECRETARIAT | Dateline in which the general guidelines for rammed earth buildings are formulated(PHRD) | GNHC | Timely release of funds and also collaboration from DDM team | Fund release | Target not met |

Whereas,

I, the Director, Department of Culture, Ministry of Home and Cultural Affairs, commit to the Secretary, Ministry of Home and Cultural Affairs and the Government to deliver the results described in this annual performance agreement.

I, the Secretary, Ministry of Home and Cultural Affairs, commit to the Director, Department of Culture, Ministry of Home and Cultural Affairs, on behalf of the Ministry and the Government to provide the necessary support for delivery of the results described in this annual performance agreement.

SIGNED:

Karma Weezir

Director General, Department of Culture

Ministry of Home and Cultural Affairs

Sonam Topgay-

Secretary

Ministry of Home and Cultural Affairs

Secretary
- Ministry of Home & Cultural Affairs

Tashichhodzong

Date 12192066

12 08 2016 Date